

# Library Knowledge Alert

## ILM 3: Leading and Managing People

### Books available to borrow

**Leadership: theory and practice.** 8th ed. by P. G. Northouse (2019)  
**Leadership, management and team working in nursing.** 3rd ed. by P. Ellis (2019)  
**HBR's 10 must reads on leadership for healthcare** by Harvard Business Review (2018)  
**Lessons in leadership: the 12 key concepts** by J. Adair (2018)  
**ABC of clinical leadership.** 2nd ed. By T. Swanwick and J. McKimm (2017)  
**Leadership and management in healthcare.** 3rd ed. by N. Gopee (2017)  
**Leadership team coaching: developing collective transformational leadership** by P. Hawkins (2017)  
**Leadership and change for the health professional** by E. A. Curtis (2017)  
**Organizational culture and leadership.** 5th ed. by P. Schein (2017)  
**How to manage people.** 3rd ed. by M. Armstrong (2016)  
**Learning leadership: the five fundamentals of becoming an exemplary leader** by J. M. Kouzes (2016)[E-book]  
**Inclusion diversity, the new workplace and the will to change** by J. Brown (2016)  
**Harvard business review on finding and keeping the best people** by HBR (2011)  
**Effective leadership: how to be a successful leader** by J. Adair (2009)

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### Articles

Please email [library.cdh@lthtr.nhs.uk](mailto:library.cdh@lthtr.nhs.uk) to request the articles for free

**1. Approaches to leadership and managing change in the NHS**

Lumbers, M. *British Journal of Nursing*, 2018; 27 (10): pp 554-558

**2. Taking a case study approach to assessing alternative leadership models in health care**

Harris, J. and Mayo, P. *British Journal of Nursing*, 2018; 27 (11): pp 608-613

**3. Don't ignore the good (enough) guys**

Ennis, G. *Supervision*, 2018; 79 (1): p15-19

**4. Moves to increase diversity and inclusion in the workplace: Fairness and camaraderie as building blocks**

*Human Resource Management International Digest*, 2018; 26 (2): pp 41-43

**5. Inclusive and person-centred leadership: creating a culture that involves everyone**

Amin, M. et al *British Journal of Hospital Medicine*, 2018; 79 (7): pp 402-407

**6. Maximizing Team Performance: The Critical Role of the Nurse Leader**

Manges, K. et al *Nursing Forum*, 2017; 52 (1): pp 21-29

**7. Developing the talent within**

Buhler, P.M. *Supervision*, 2017; 78 (1): pp 9-12

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### Articles

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#### 8. Leading and working in teams

O'Sullivan, H. et al *British Journal of Hospital Medicine*, 2015; 76 (5): pp 264-269

#### 9. 4 Different Leader Styles

Sellner, J. *Leadership Excellence*, 2015; 32 (6): pp 20-21

#### 10. Manage anyone: motivation and communication to get the job done

Donaldson, M. *Supervision*, 2015; 76 (6): pp 3-5

#### 11. Leadership style and the process of organizational change

Holten, A and Brenner, S. O. *Leadership & Organization Development Journal*, 2015; 36 (1): pp 2-16

#### 12. Managing a remote team

Scrivener, G. *Training Journal*, 2014 (April); pp 49-52

#### 13. Delegating for success

Stanley, T.L. *Supervision*, 2012; 73 (4) pp 7-10

#### 14. Why good employees leave - and how to retain more of them

Gregory, G. *Supervision*, 2007; 68 (11): pp 6-7

### Useful Documents/ Websites

[Developing People Improving Care](#) NHS Improvement 2016

[A head for hiring: the behavioural science of recruitment](#) by CIPD (2015)

[Values Based Recruitment](#) by Health Education England (2016)

[About our retention support programme](#) by NHS Improvement (2018)

[Improving Staff Retention: Key Conversations To Have With Your Staff](#) NHS Employers (2018)

[Diversity And Inclusion: The Power Of Research In Driving Change - Using Research And Data To Promote Inclusive Workplaces](#) NHS Employers (2015)

[Improving teams in healthcare](#) Royal college of Physicians (2017)

[ACAS](#)

[Equality and Human Rights Commission](#)

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